



Compounding and adaptation

Hugh Yarrow
Portfolio Manager

November 2025



This presentation is intended for Professional Investors only and must not be circulated onwards without the consent of Evenlode Investment Management Limited



Evenlode – Founding principles



- The shares of great businesses are a fantastic **real** long term asset class, and it's important to ***stay the course***.
- Evenlode is set up for the long term.



Compounding and patience – The Rule of 72



The Rule of 72:

Length of time until value doubles

$$t = \frac{\ln(2)}{\ln(1+r/100)} \approx \frac{72}{r}$$

t = time

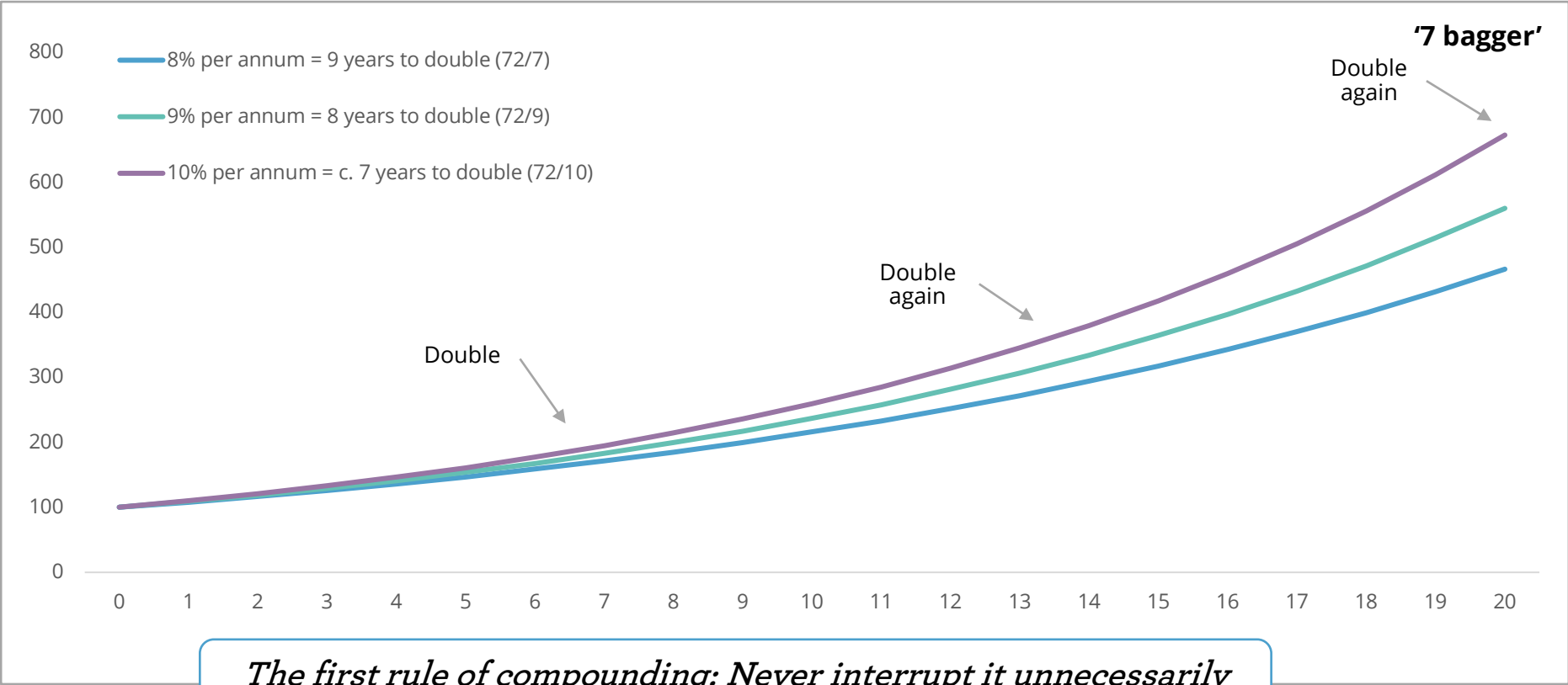
r = compounding rate



Luca Bartolomeo de Pacioli: 1447 - 1517



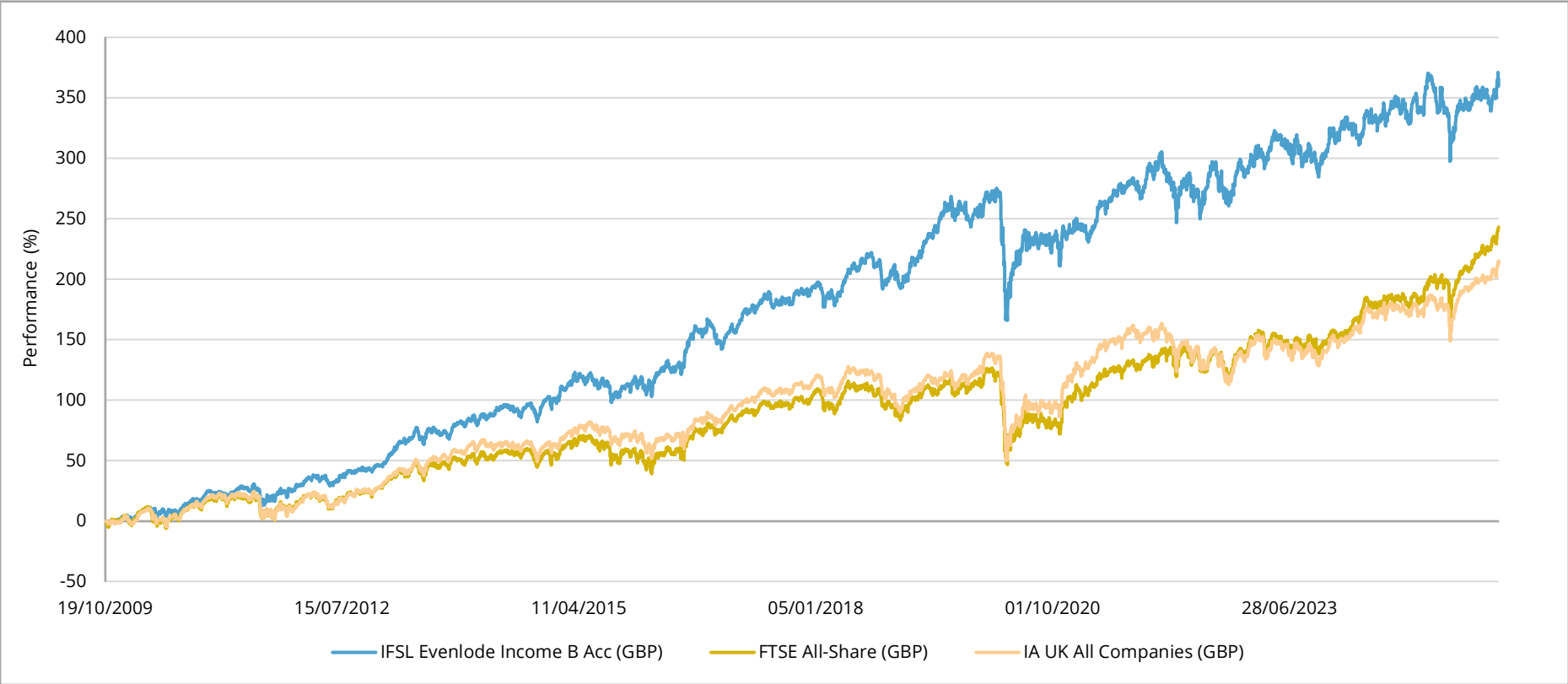
Compounding and patience – The Rule of 72



“”



Getting rich slowly



Source: Financial Express, Evenlode, 19 October 2009 to 31 October 2025.
FTSE All-Share is the comparator benchmark.
Past performance is not a guide to future performance.



Getting rich slowly – "You can't score runs in the pavilion"



Geoff Boycott demonstrates the Forward Defensive stroke.

The points to remember when playing this shot are: head over the ball; weight of the body transferred onto the front foot; left hand in control to meet the

ball with a straight bat.

Learn to play forward defensive correctly and you're halfway to becoming a good player.



Getting rich slowly



Annualised monthly returns in GBP.
Source: Morningstar, 1 November 2009 to 31 October 2025.
Past performance is not a guide to future performance.

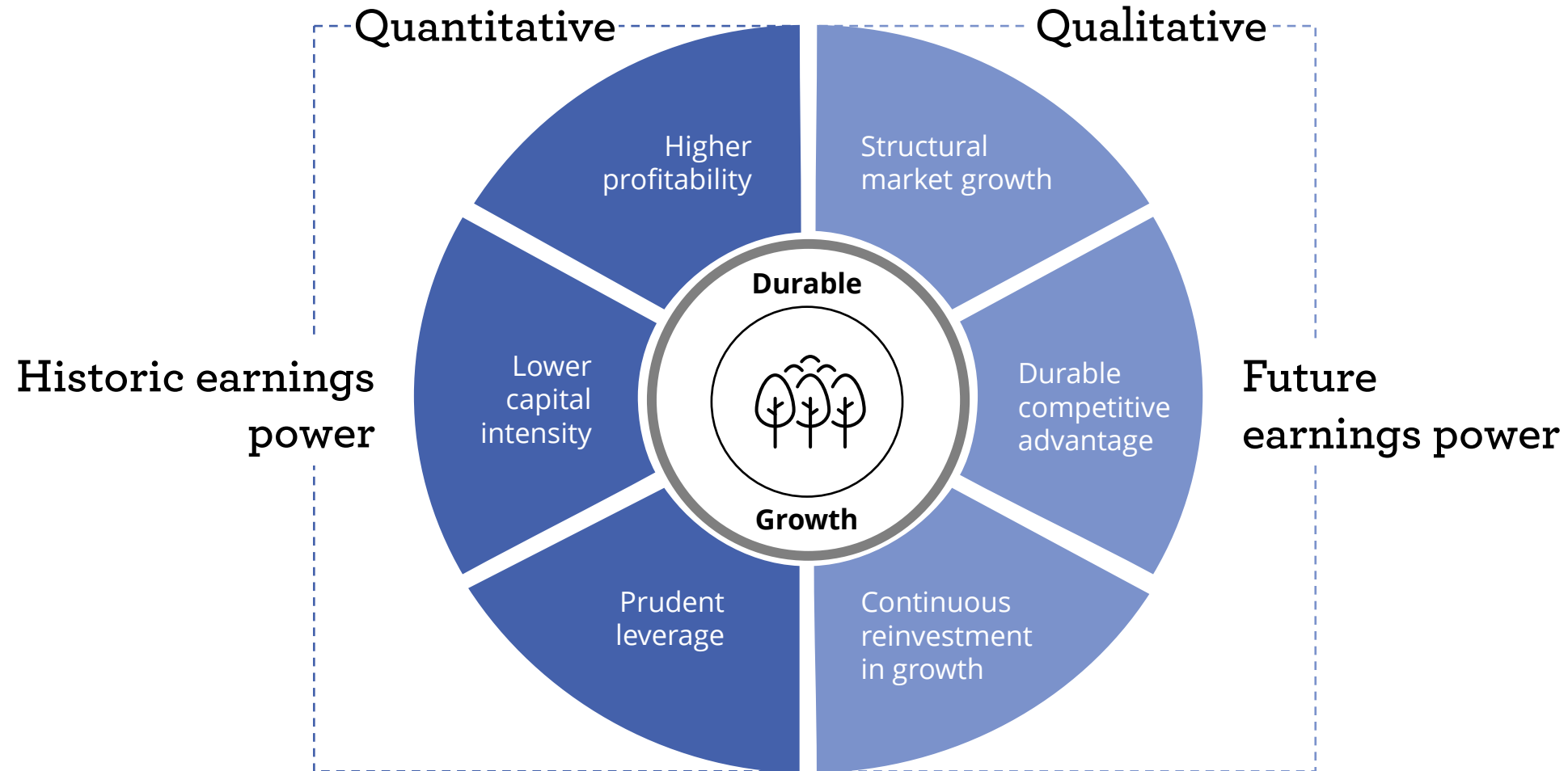




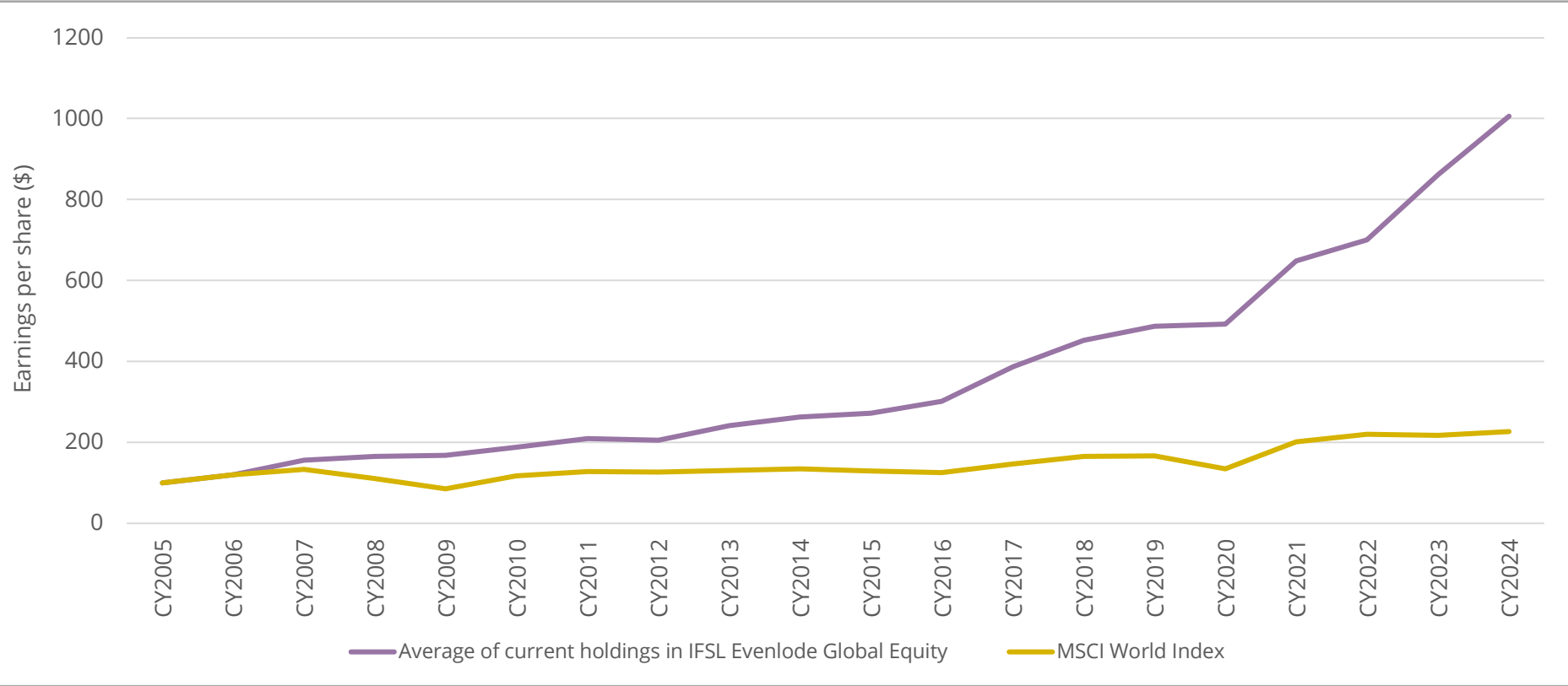
Invest in high quality,
cash generative companies
at sensible valuations



Our definition of quality compounders: high return, asset-light, competitively advantaged businesses



Quality compounders and fundamental growth



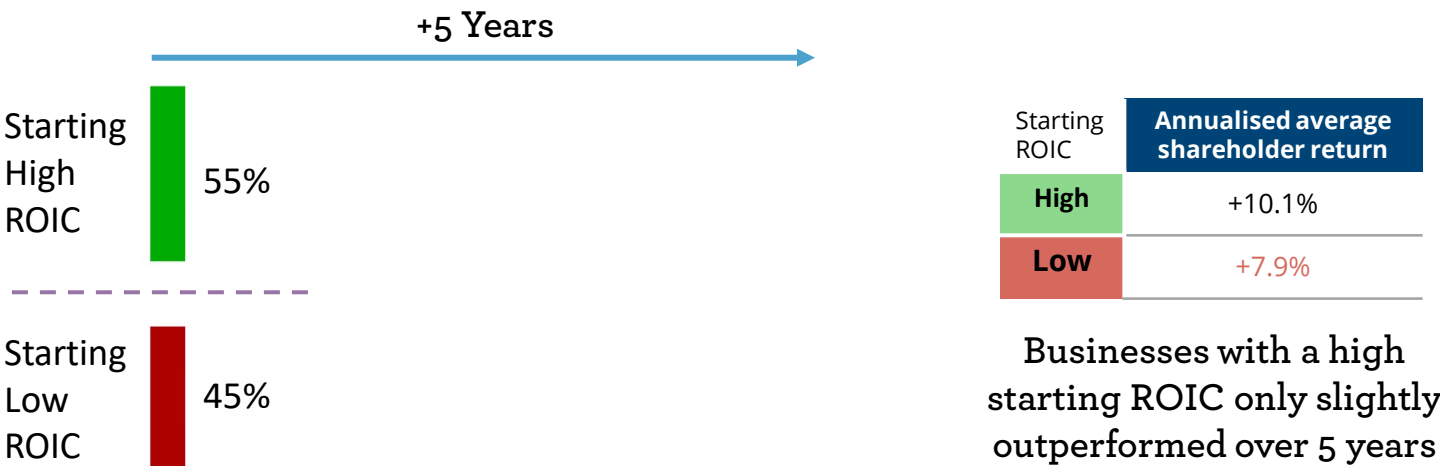
Source: S&P Capital IQ (IFSL Evenlode Global Equity normalised diluted EPS data), Bloomberg (MSCI World Index).
Past Performance is not a guide to future performance.



Quality compounders – a study



A longitudinal study of MSCI World Constituents 2004-2024 (over discrete 5-year calendar periods)



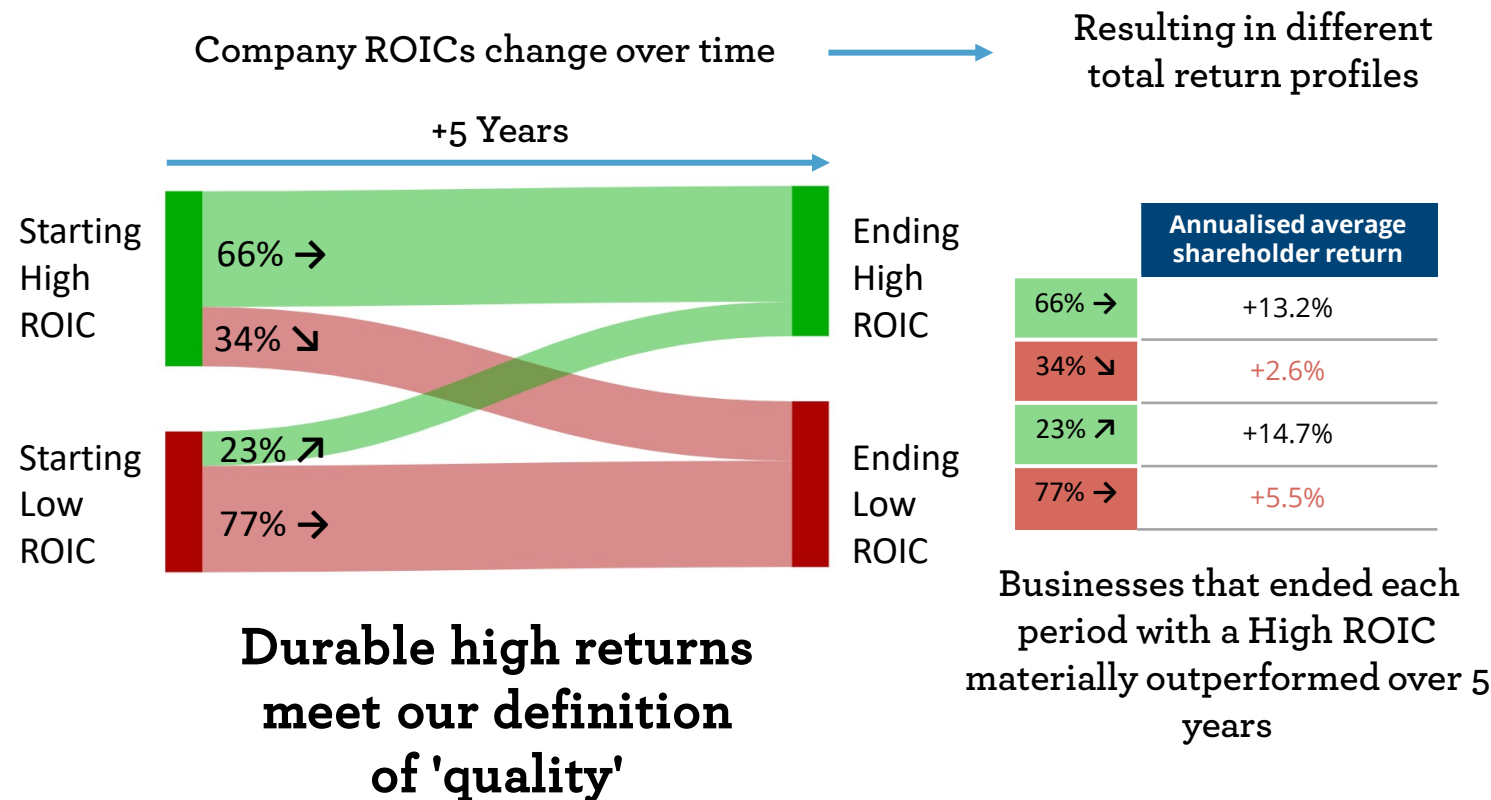
Discrete 5- year calendar periods are 31 December 2004 to 31 December 2009, 31 December 2005 to 31 December 2010 etc. up to 31 December 2018 to 31 December 2024. Excludes the returns of companies that exited the index over the measured timeframe. Source: MSCI, FactSet. MSCI World Index constituents from 31 December 2004 to 31 December 2024. Past Performance is not a guide to future performance.



Quality compounders – a study



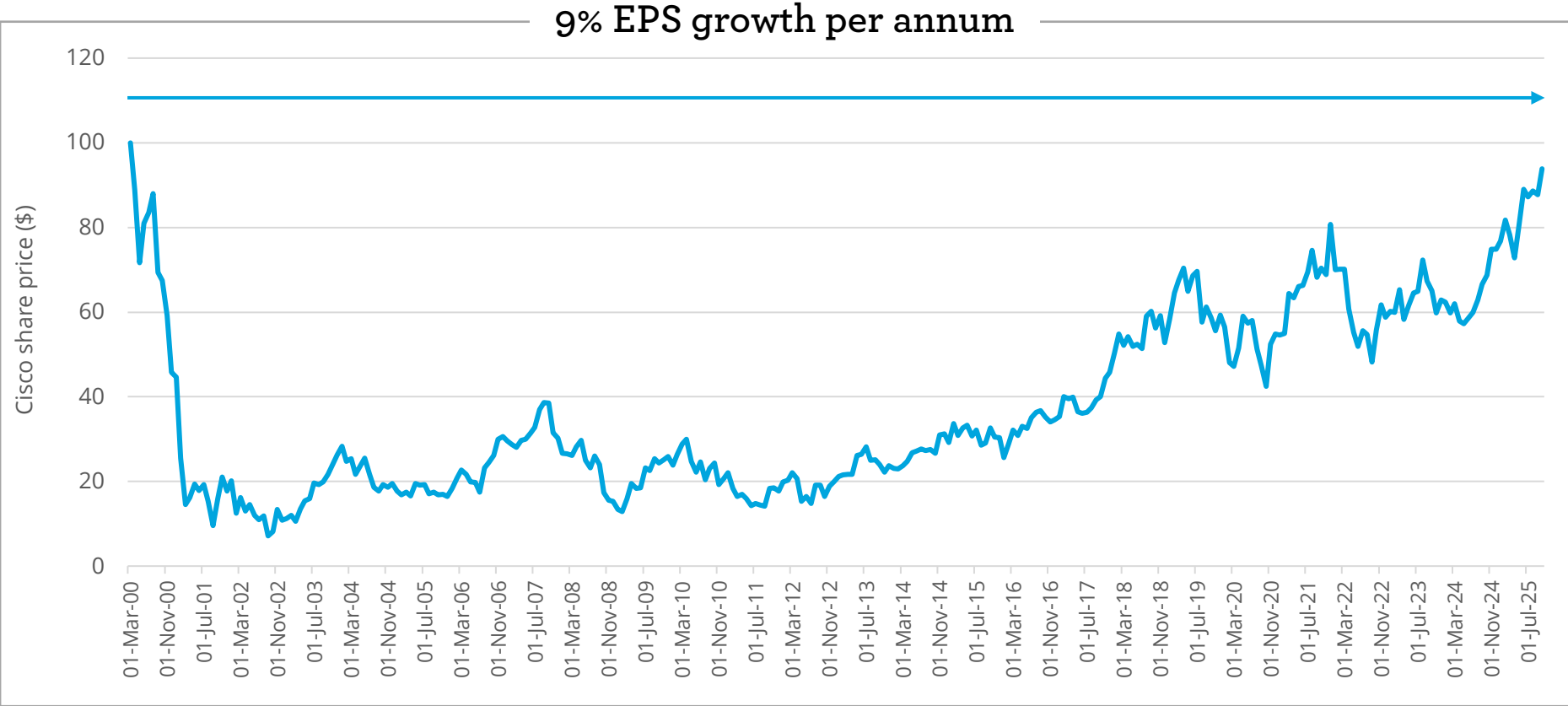
A longitudinal study of MSCI World Constituents 2004-2024 (over discrete 5-year calendar periods)



Discrete 5- year calendar periods are 31 December 2004 to 31 December 2009, 31 December 2005 to 31 December 2010 etc. up to 31 December 2018 to 31 December 2024. Excludes the returns of companies that exited the index over the measured timeframe. Source: MSCI, FactSet. MSCI World Index constituents from 31 December 2004 to 31 December 2024. Past Performance is not a guide to future performance.



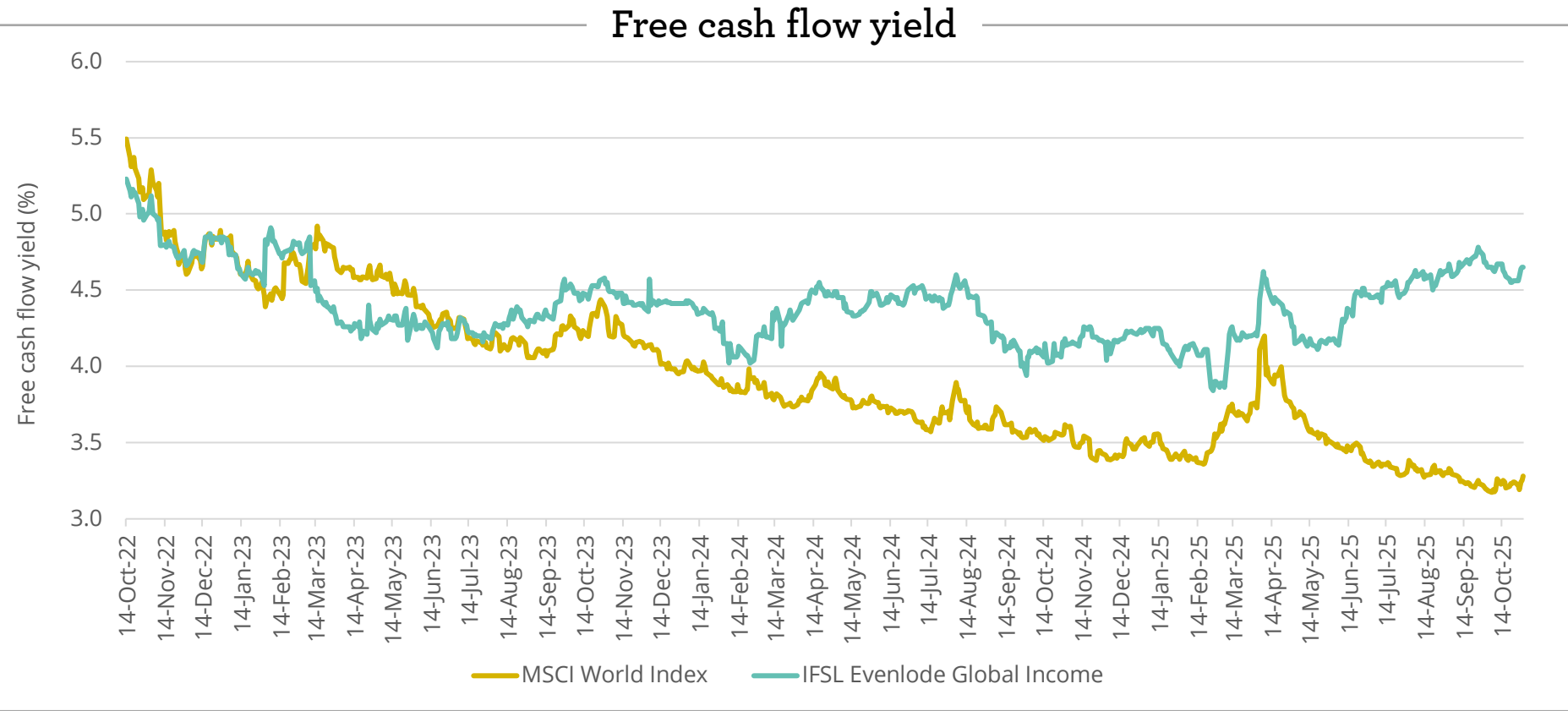
Valuation matters too!



Source: S&P Capital IQ, 31 March 2000 to 30 October 2025.



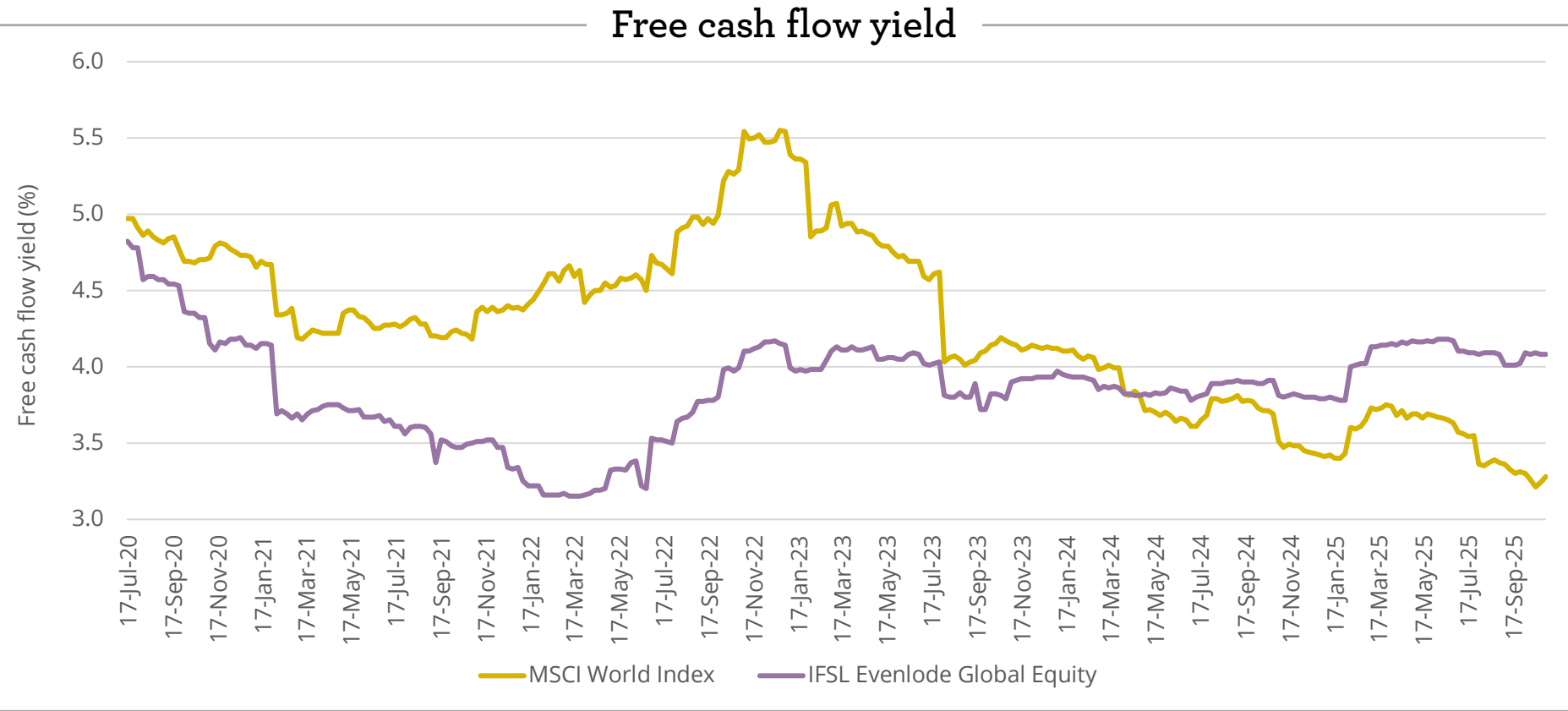
The valuation opportunity in compounders



Source: Bloomberg and Evenlode. Daily data from 14 October 2022 to 31 October 2025.
Past Performance is not a guide to future performance.



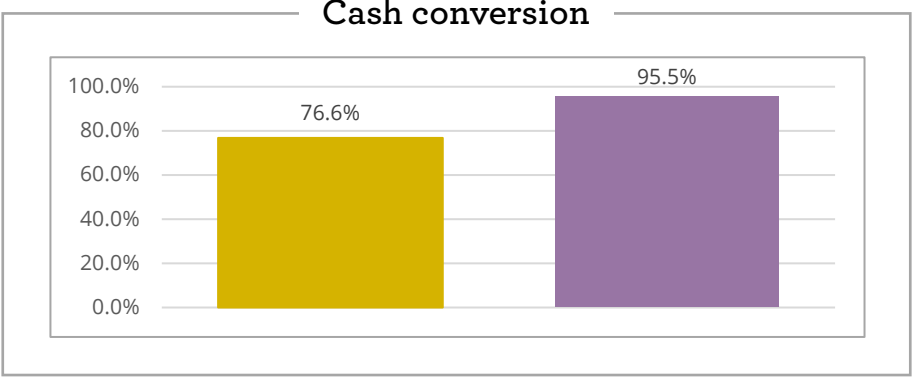
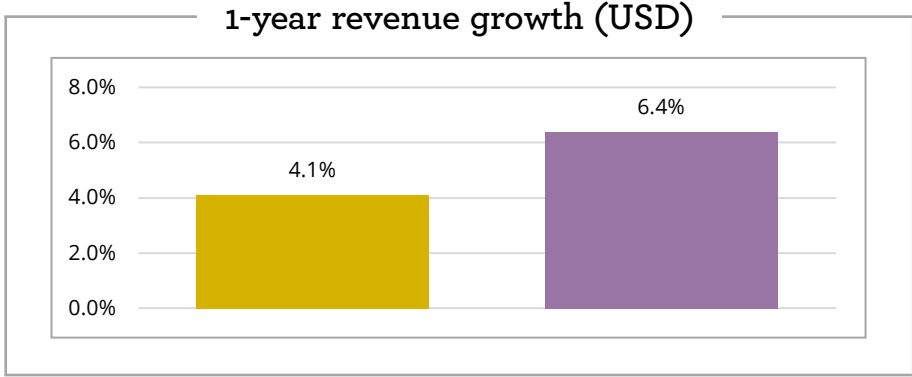
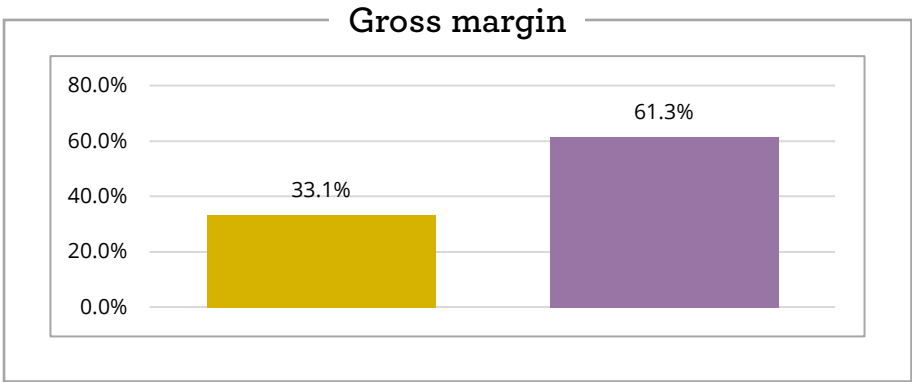
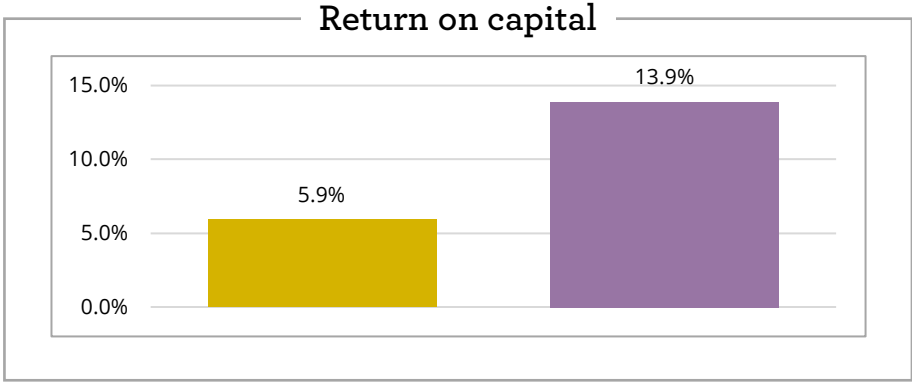
The valuation opportunity in compounders



Source: Bloomberg and Evenlode. Weekly data from 17 July 2020 to 31 October 2025.
Past Performance is not a guide to future performance.



Financial characteristics versus index



■ MSCI World Index ■ IFSL Evennode Global Equity

Source: Bloomberg. MSCI World Index subindices, 30 September 2025.
Past Performance is not a guide to future performance.

Compounding and adaptation in the current era



Unilever

Unilever: Adaptation,
and the current
opportunity in quality
defensives



RELX and
generative AI



Weir Group and global
infrastructure renewal



Howdens:
Diversification through
niche leadership



Unilever – In a desk drawer since 1966



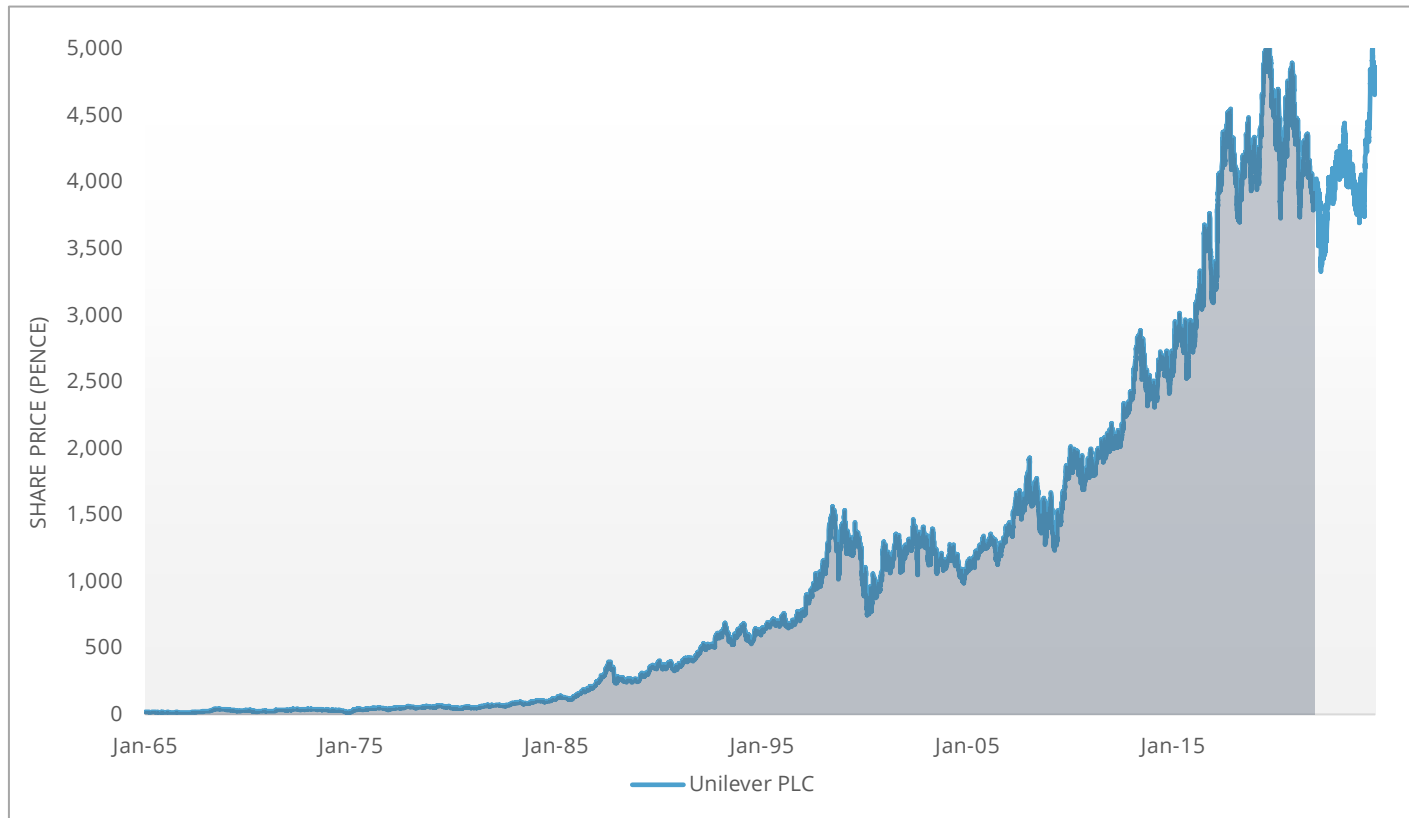
Unilever

1 August 1966:
Purchase of
700 Unilever shares
at 19s 6d

£1,032 initial
investment



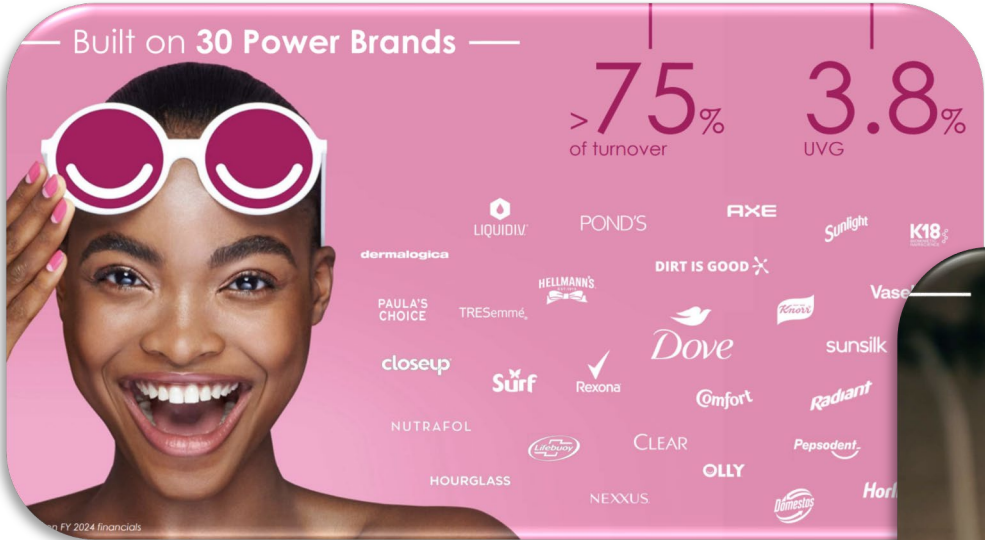
Unilever – In a desk drawer since 1966



This period spans
a huge variety of
macro-economic
and geopolitical
events



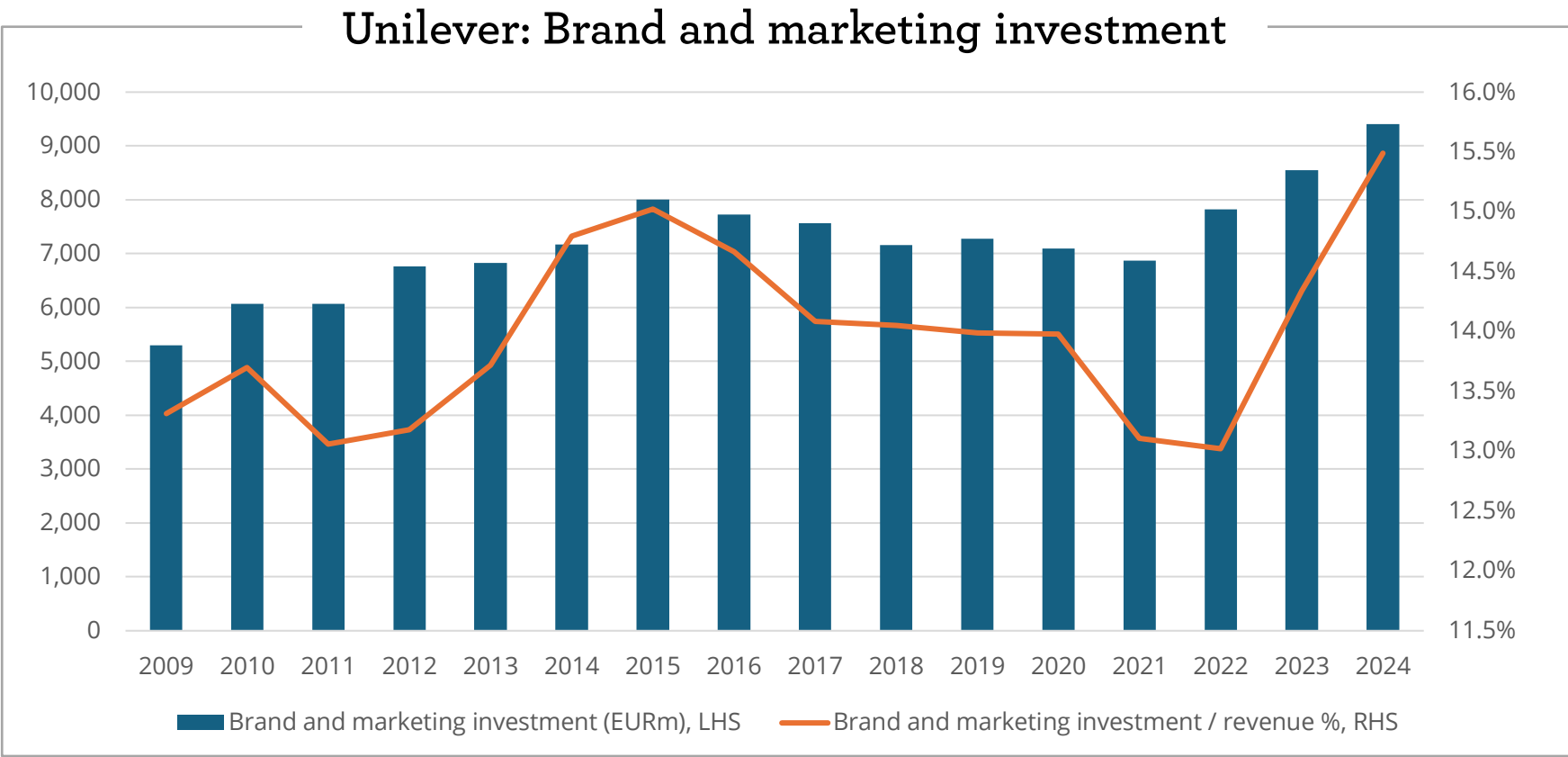
Unilever today – More focused and well invested



Source: Unilever – Based on FY 2024 financials.



Unilever today – More focused and well invested



Source: Unilever annual reports, 2009 to 2024.

Unilever – Back to a 2012 rating



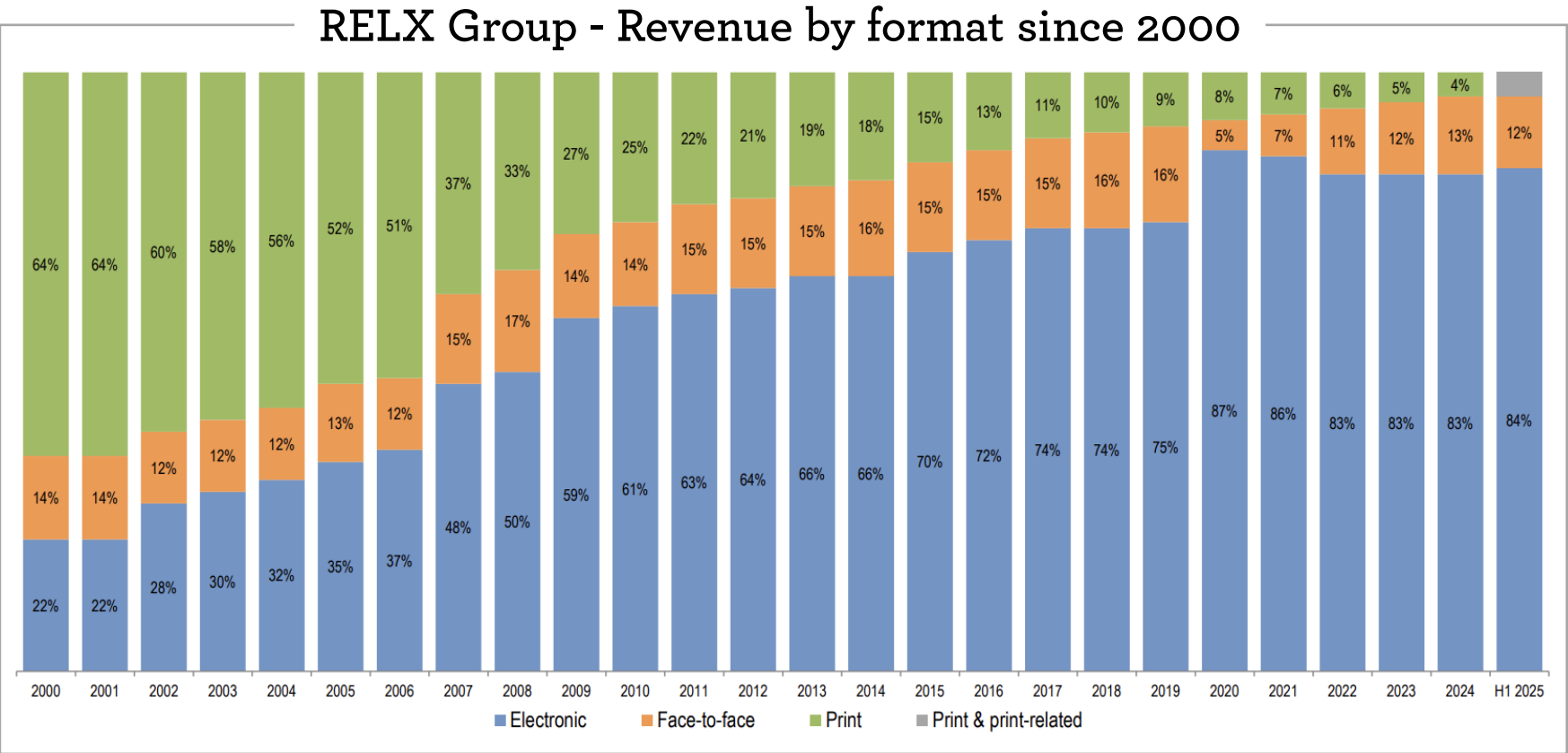
Unilever – Echoes of the late-1990s



Unilever 2000-2002



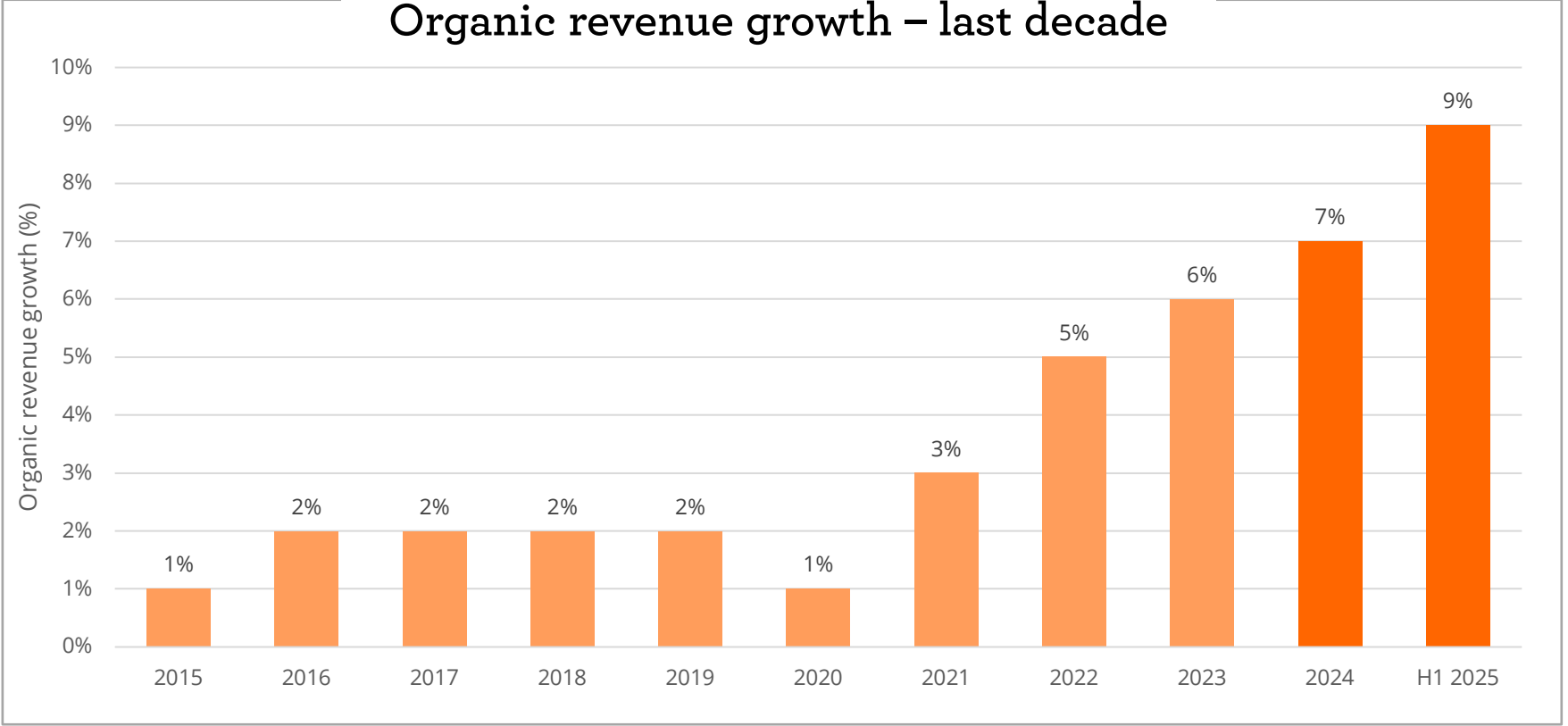
RELX – Strong moat and a culture of reinvestment



RELX – Harnessing technology to add tangible value to clients



LexisNexis (20% of group sales)
Organic revenue growth – last decade



Source: RELX reports.



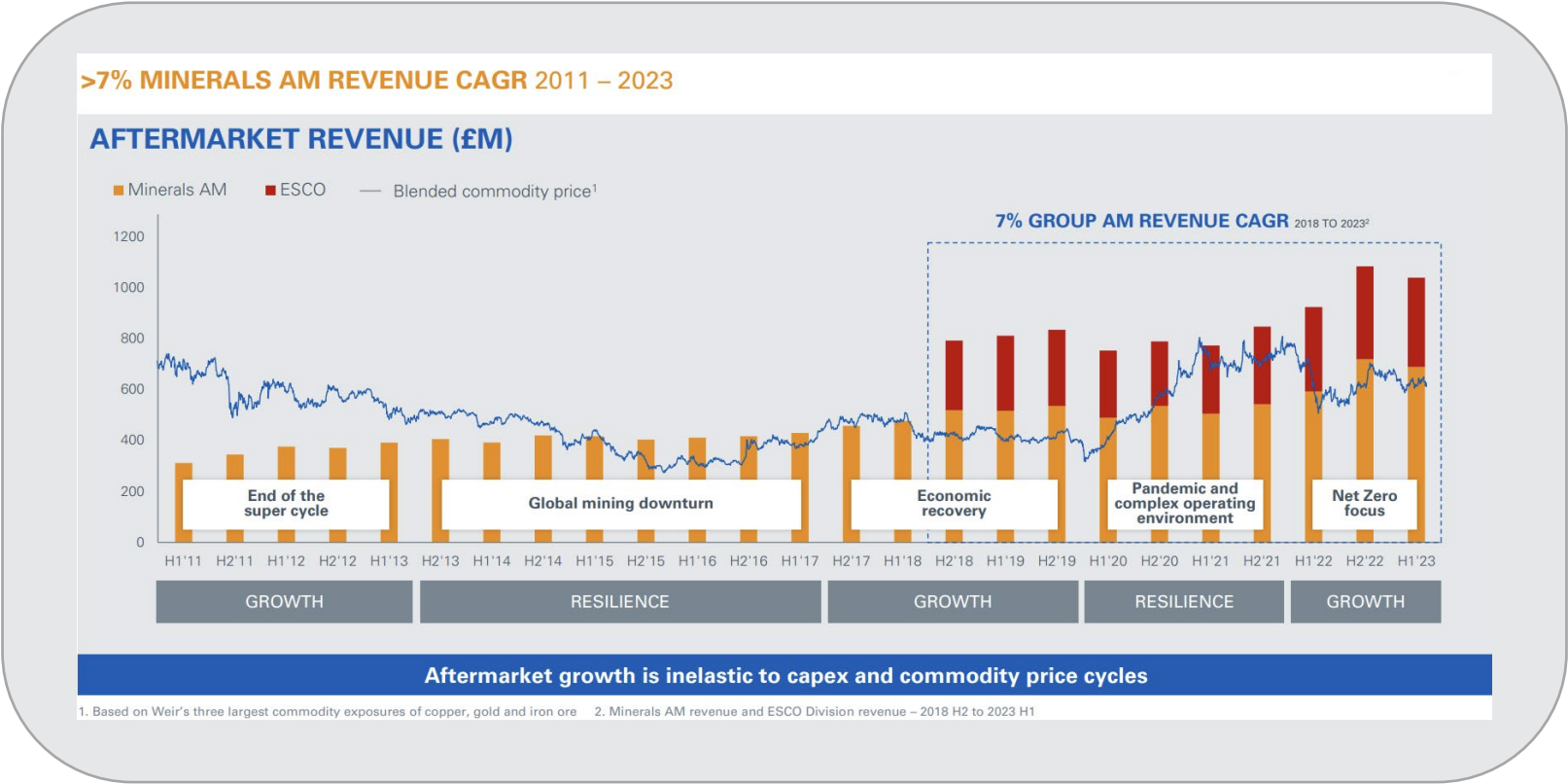
Weir Group – Global infrastructure renewal



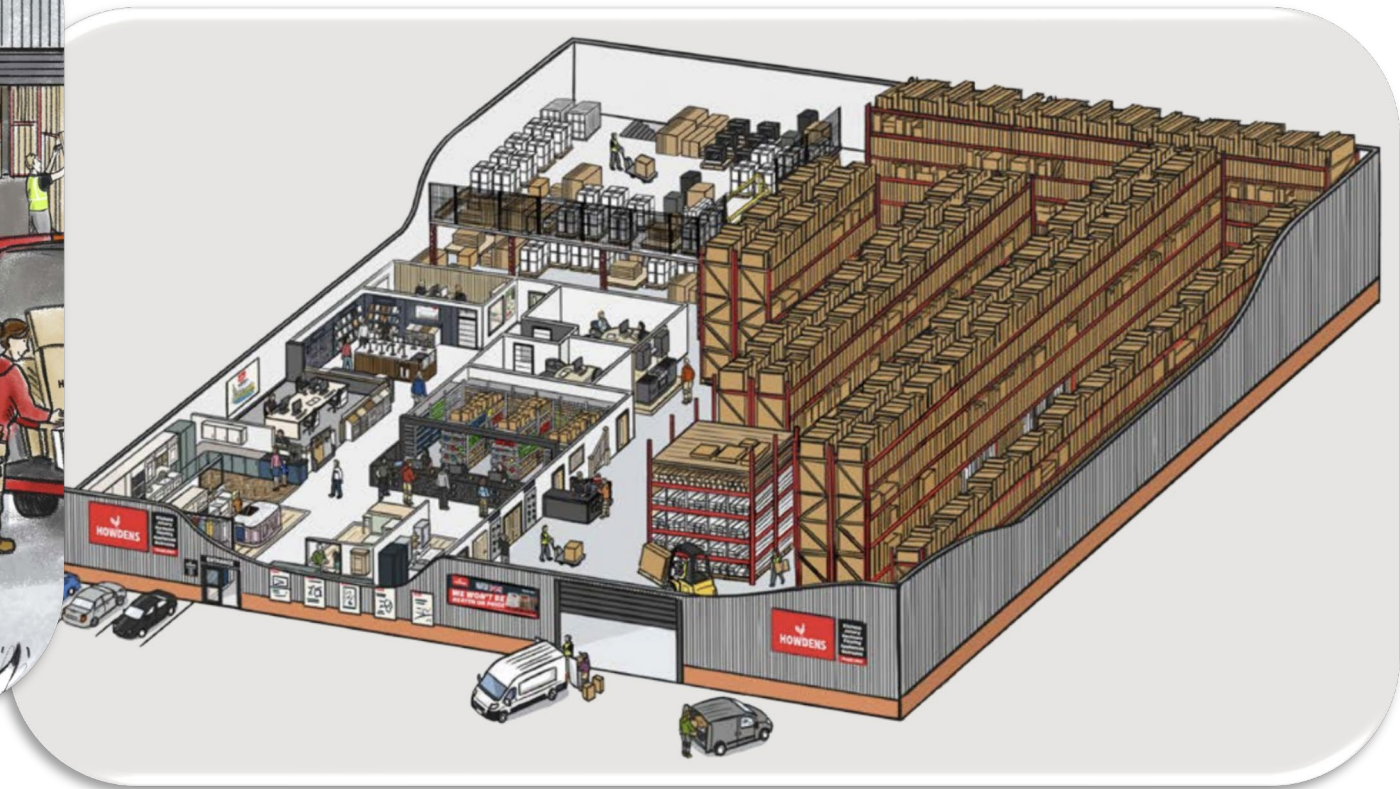
WEIR



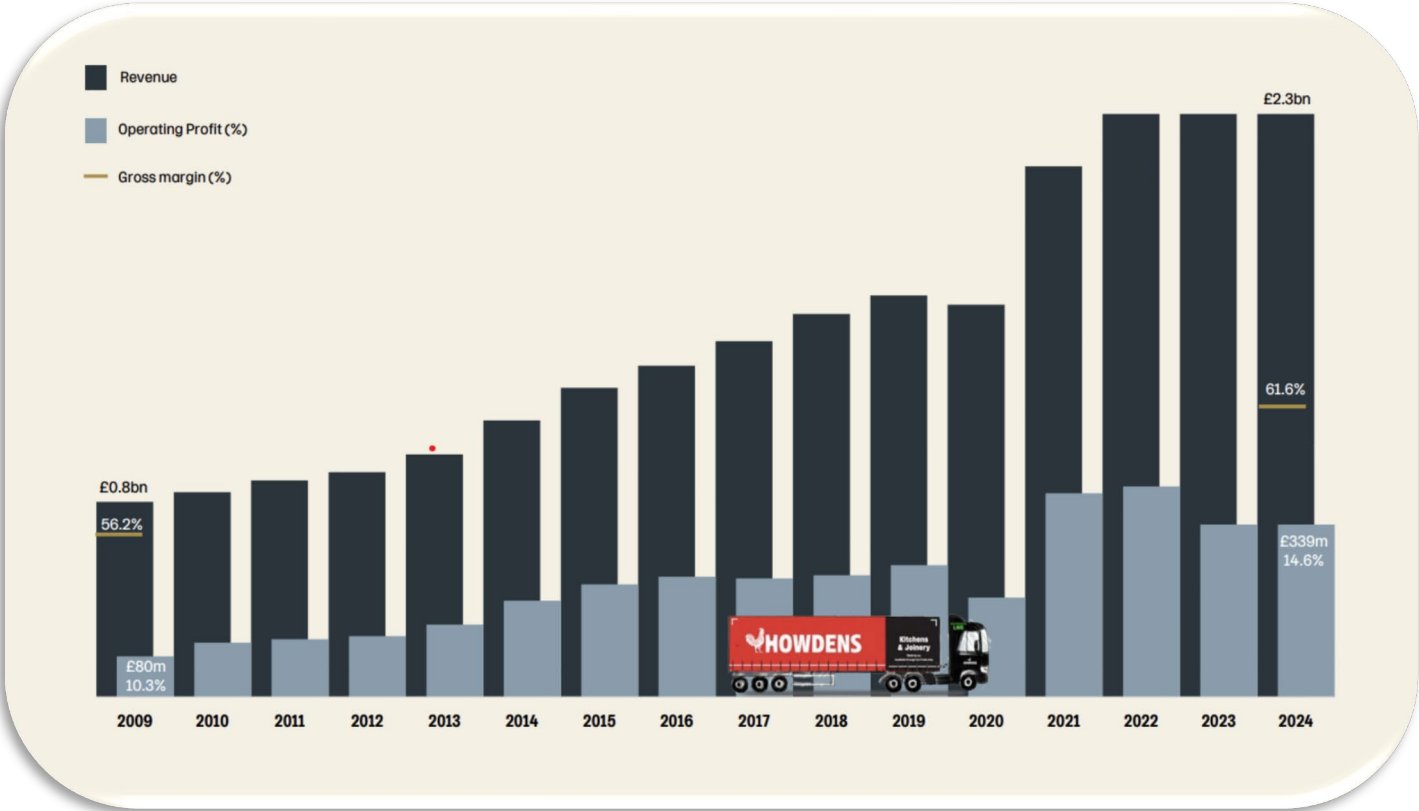
Weir Group – Repeat-purchase, cash generative growth



Howden Joinery – Diversification through niche leadership



Howden Joinery – Strong grow stronger in adversity





Invest in high quality,
cash generative companies
at sensible valuations





Q&A





Professional investors

Please contact Spring Capital Partners:

Tel: +44 (0)20 3307 8086

evenlode@springcapitalpartners.com

<http://www.springcapitalpartners.com>



EVENLODE
INVESTMENTS FOR LIFE

Individual investors

Please contact Evenlode Investment:

Tel: +44 (0)1608 695200

evenlode@evenlodeinvestment.com

<http://www.evenlodeinvestment.com>



Important information



This presentation is for Professional clients only. IFSL Evenlode Income, IFSL Global Income and IFSL Evenlode Global Equity are sub-funds of the IFSL Evenlode Investment Funds ICVC. Full details of the IFSL Evenlode Investment Funds, including risk warnings, are published in the IFSL Evenlode Investment Funds Prospectus and the IFSL Evenlode Investment Funds Key Investor Information Documents (KIIDs) which are available on request and at www.evenlodeinvestment.com

The IFSL Evenlode Investment Funds are subject to normal stock market fluctuations and other risks inherent in such investments. The value of your investment and the income derived from it can go down as well as up, and you may not get back the money you invested. You should therefore regard your investment as medium-to-long term.

As concentrated portfolios of typically between 30-50 investments, IFSL Evenlode Income, IFSL Global Income and IFSL Evenlode Global Equity may carry more stock-specific risk than funds spread over a larger number of stocks. The funds have ability to invest in derivatives for the purposes of efficient portfolio management, which may restrict gains in a rising market.

Please note, these views represent the opinions of the Evenlode Investment Management team and do not constitute investment advice. Where opinions are expressed, they are based on current market conditions, they may differ from those of other investment professionals and are subject to change without notice. This document is not intended as a recommendation to invest in any particular asset class, security, or strategy. The information provided is for illustrative purposes only and should not be relied upon as a recommendation to buy or sell securities.

Investments in overseas equities will be affected by changes in exchange rates, which could cause the value of your investment to increase or diminish. Every effort is taken to ensure the accuracy of the data used in this document, but no warranties are given.

Evenlode believes that delivering real, durable returns over the long term can be best achieved by integrating environmental, social and governance (ESG) factors into the risk management framework as this ensures that all long-term risks are monitored and managed on an ongoing basis. In addition to reviewing ESG factors when making investment decisions, Evenlode engages with portfolio companies on a range of ESG issues (for example greenhouse gas emission reduction). However, please note that the fund does not have a sustainability objective.

London Stock Exchange Group plc and its group undertakings (collectively, the "LSE Group"). © LSE Group 2025. FTSE Russell is a trading name of certain of the LSE Group companies. FTSE® is a trademark of the relevant LSE Group companies and is used by any other LSE Group company under license.

All rights in the FTSE Russell indexes or data vest in the relevant LSE Group company which owns the index or the data. Neither LSE Group nor its licensors accept any liability for any errors or omissions in the indexes or data and no party may rely on any indexes or data contained in this communication. No further distribution of data from the LSE Group is permitted without the relevant LSE Group company's express written consent. The LSE Group does not promote, sponsor or endorse the content of this communication.

The MSCI information may only be used for your internal use, may not be reproduced or disseminated in any form and may not be used as a basis for or a component of any financial instruments or products or indices. None of the MSCI information is intended to constitute investment advice or a recommendation to make (or refrain from making) any kind of investment decision and may not be relied on as such. Historical data and analysis should not be taken as an indication or guarantee of any future performance analysis, forecast or prediction. The MSCI information is provided on an "as is" basis and the user of this information assumes the entire risk of any use made of this information. MSCI, each of its affiliates and each other person involved in or related to compiling, computing or creating any MSCI information (collectively, the "MSCI Parties") expressly disclaims all warranties (including, without limitation, any warranties of originality, accuracy, completeness, timeliness, non-infringement, merchantability and fitness for a particular purpose) with respect to this information. Without limiting any of the foregoing, in no event shall any MSCI Party have any liability for any direct, indirect, special, incidental, punitive, consequential (including, without limitation, lost profits) or any other damages. (www.msci.com).

Evenlode is a trading brand of Evenlode Investment Management Ltd. Authorised and regulated by the Financial Conduct Authority, No. 767844. Registered Office: The Long Barn, Chalford Park Barns, Oxford Road, Chipping Norton, Oxfordshire OX7 5QR. Registered in England 10378518. Investment Fund Services Limited is authorised and regulated by the Financial Conduct Authority, No. 464193. Spring Capital Partners Limited is an Appointed Representative of Robert Quinn Advisory LLP, which is authorised and regulated by the Financial Conduct Authority, No. 548030.

