

MORANT WRIGHT

MANAGEMENT LIMITED

*Specialist manager of
Japanese equities*

Momentum
16th September 2026

43 St James's Place
London SW 1A 1NS
Telephone: 020 7499 9980
Email: enquiries@morantwright.co.uk
www.morantwright.co.uk

Authorised and Regulated by the Financial Conduct Authority



The Opportunity

- Corporate Japan is undergoing a multi-year transformation that should result in higher ROEs and a significant re-rating of our companies
- Pressure to enhance capital efficiency is growing, coming from the Tokyo Stock Exchange, activists, M&A and engagement from shareholders
- Companies are improving shareholder returns, unwinding cross-shareholdings and optimising their business portfolios
- Our holdings have net cash worth 37% of their market cap on average*

* Net cash statistics refer to the MW Fuji Yield Fund. Net cash and investments figure excludes financials. As at 28 August 2026

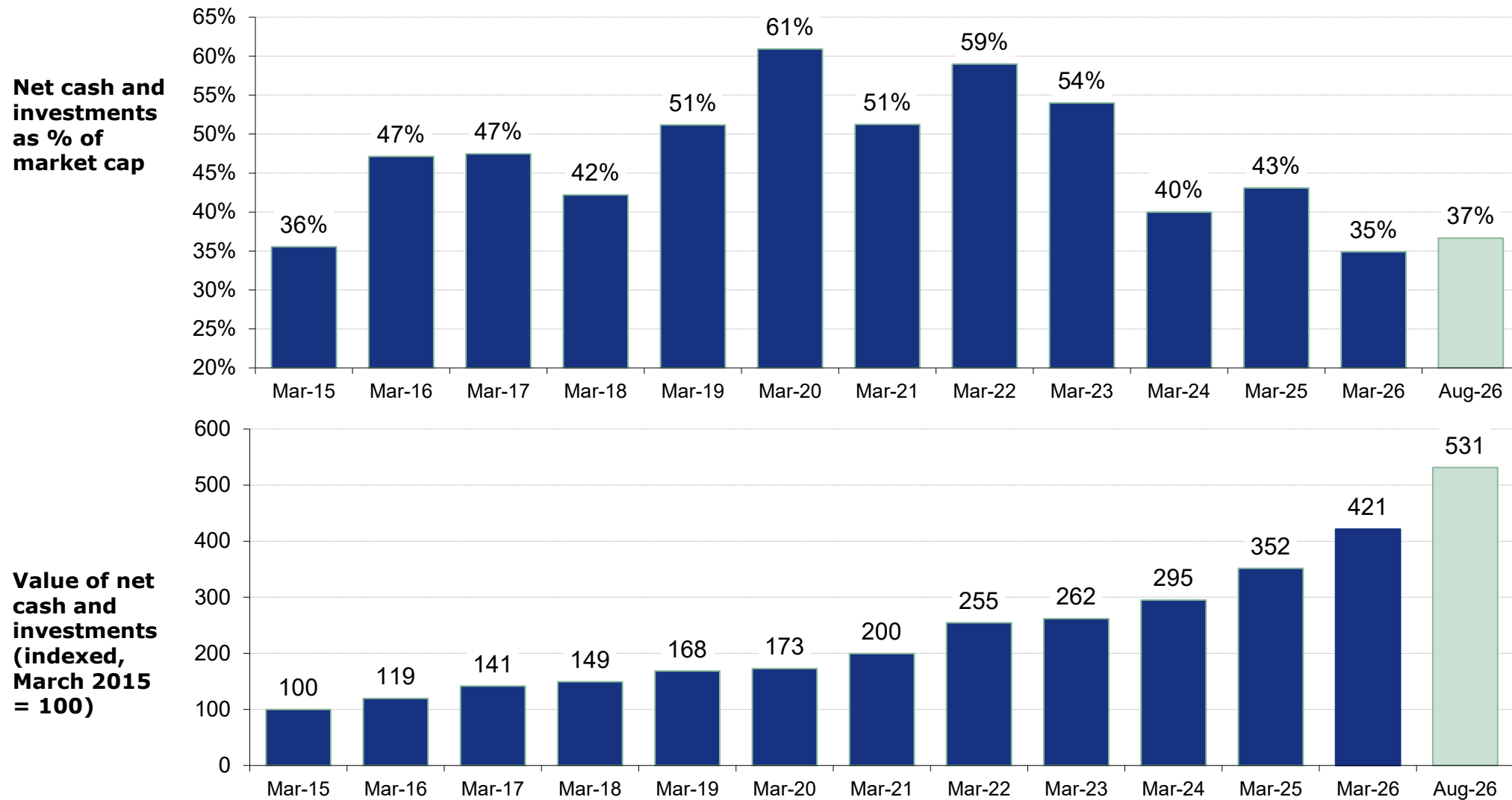
MW Fuji Yield Fund: Portfolio Characteristics

- Holdings 61
- Initial position size up to 3%
- Current portfolio biases Domestic, midcap stocks
- 10-year average turnover 21%
- Active share (vs TOPIX) 92.1%

Market Cap Breakdown*	% Fund	% TOPIX
Large cap (>\$10bn)	39.7	77.2
Mid cap (\$2-10bn)	35.3	16.1
Small cap (<\$2bn)	24.2	6.6
Cash	0.8	-

Source: Morant Wright Management, based on data from Bloomberg. Turnover based on lower of purchases and sales for each calendar year 2016-2025. As at 28th August 2026

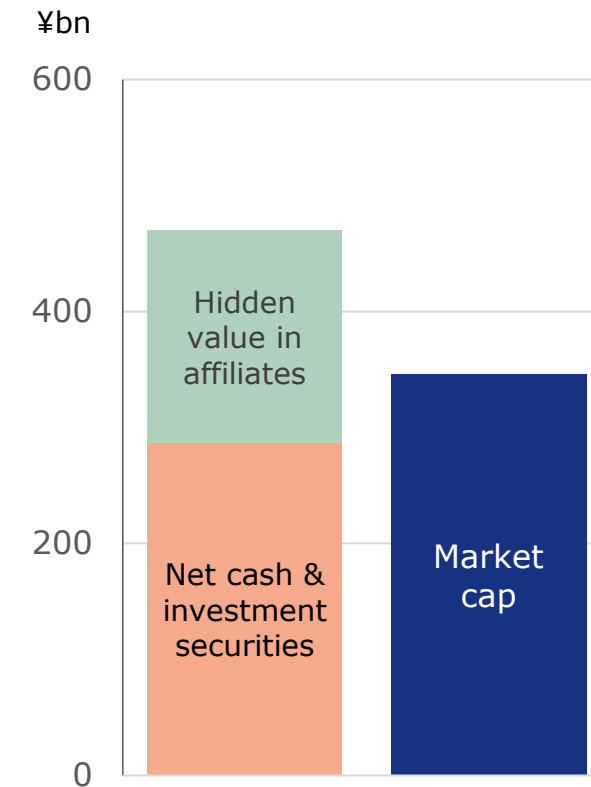
Net Cash Ratio Of Our Portfolio



Based on Morant Wright Fuji Yield Fund (excluding financials). Lower chart is based on fund NAV in Yen, indexed to 100 as at March 2015. Net cash and investments value is based on March 2026 data for each company and is defined as: cash + near cash + stakes in affiliates + investment securities - debt

Stock Example 1: TV Asahi (9409)

- TV Asahi has net cash and investments worth 36% more than its market cap, adjusting for the market value of its stakes in listed affiliates
- It has real estate in central Tokyo (Roppongi & Akasaka) and other investments (12% stake in the Asahi Newspaper) worth substantially more than book value
- We are engaging with management to reduce cross-shareholdings, raise shareholder returns, and improve the ROE

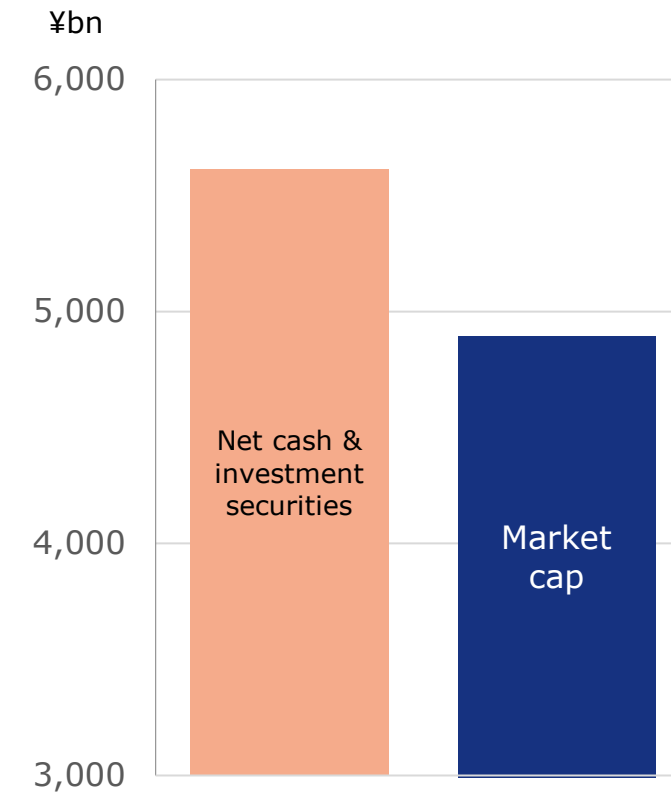


PBR (x)	PE (x)	EV/OP (x)	Dividend Yield	Dividend per share (JPY)				
				FY21	FY22	FY23	FY24	FY25
0.66	12.6	1.2	3.2%	50	50	60	60	60

Source: Bloomberg. Valuation data except PBR refer to year ending March 2027 and are as at 28 August 2026

Stock Example 2: Honda Motor (7267)

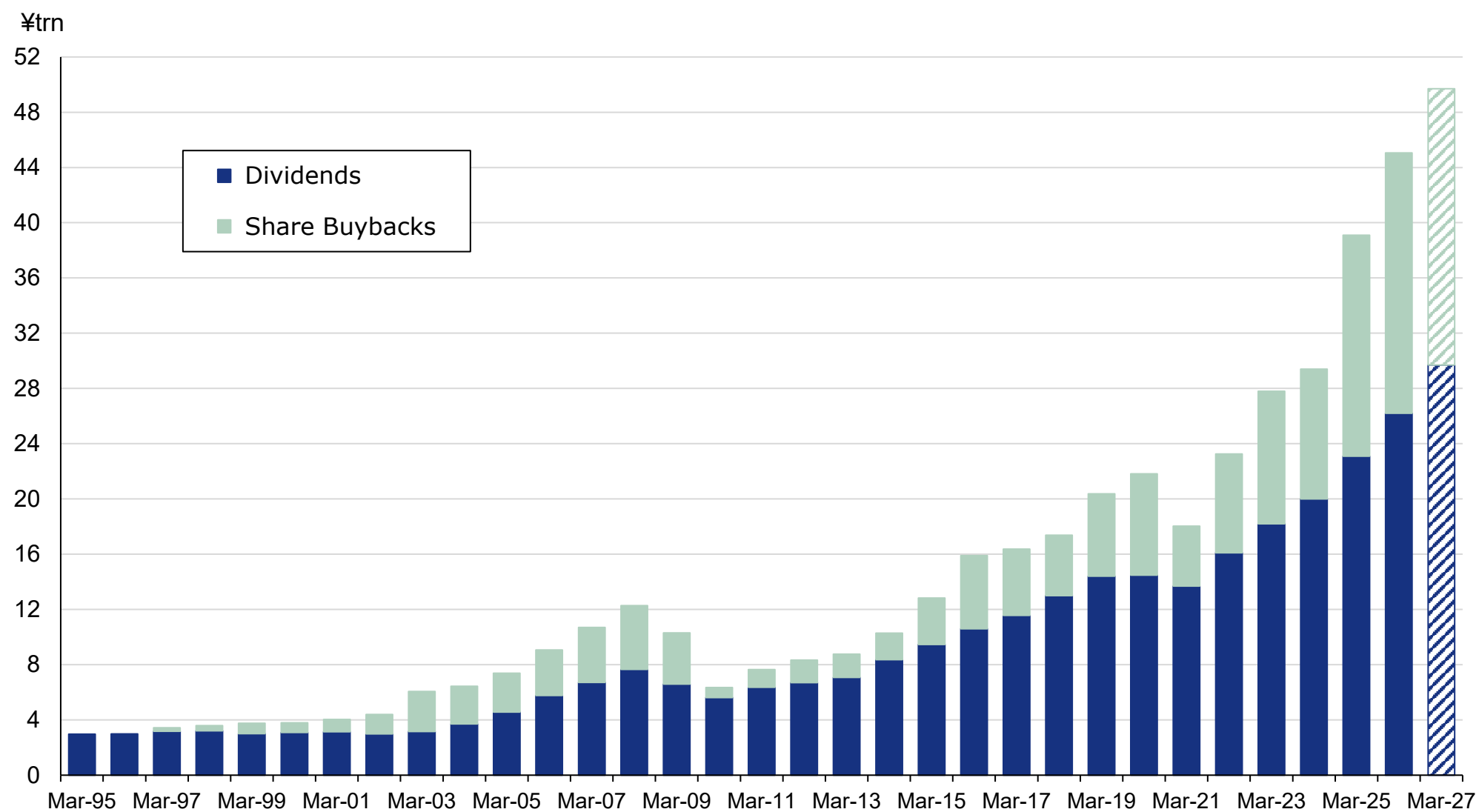
- Net cash and investments are worth 115% of its market cap adjusting for the sales finance business
- There is significant value in the motorcycle business. More than 50% of FY3/26 underlying operating profit came from motorcycles (OPM 18.2%) where Honda has 40% global market share, and particularly high shares in Indonesia, Vietnam and Thailand
- It has maintained the dividend despite large write-downs announced after ceasing development of 3 EV models



PBR (x)	PE (x)	EV/OP (x)	Dividend Yield	Dividend per share (JPY)				
				FY21	FY22	FY23	FY24	FY25
0.54	n/a	n/a	4.1%	40	40	68	68	70

Source: Bloomberg. Valuation data except PBR refer to year ending March 2027 and are as at 28 August 2026

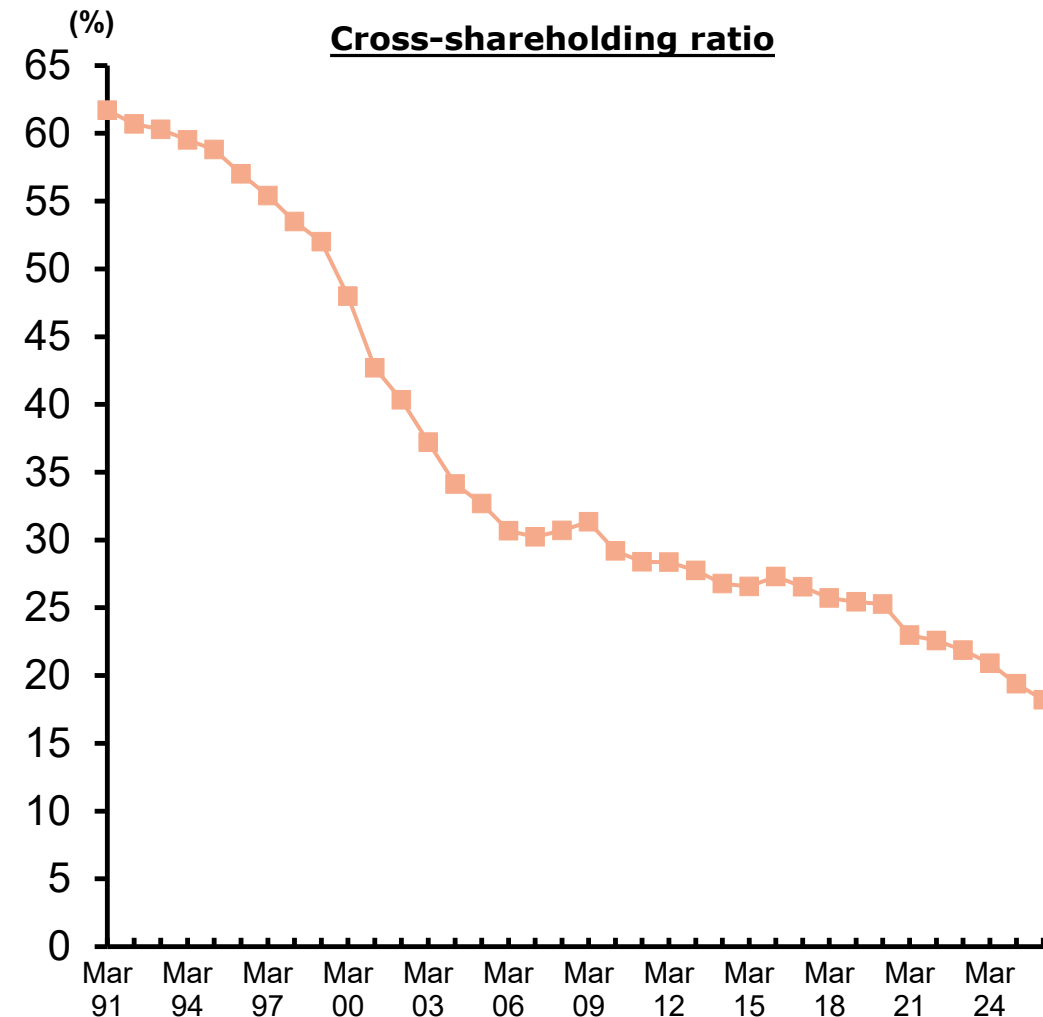
Corporate Revolution: Record Returns To Shareholders



Source: Nomura, as at 27 May 2026

Continued Reduction Of Cross-shareholdings

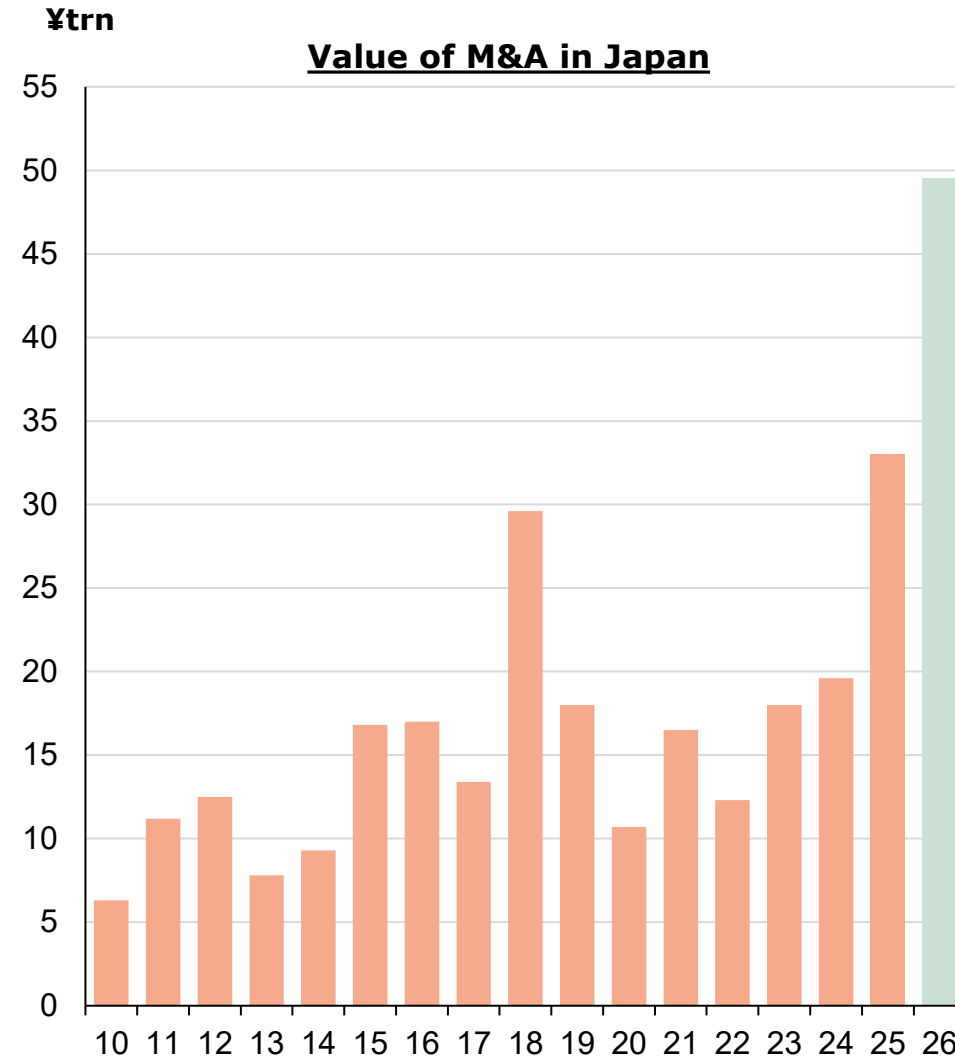
- ❑ Cross-shareholdings have been sold down significantly since 1990 and continue to be reduced
- ❑ ISS and Glass-Lewis recommend voting against companies with cross-shareholdings more than 20% and 10% of net assets respectively
- ❑ Among our holdings, Obayashi, Fuji Media and TBS have generated especially large gains on the sale of cross-shareholdings in recent years



Source: Nomura. The "cross-shareholding ratio" is defined as the proportion of the total market value of shares owned by listed corporations (excluding Treasury shares) including shares owned by city and regional banks, insurance and life assurance companies

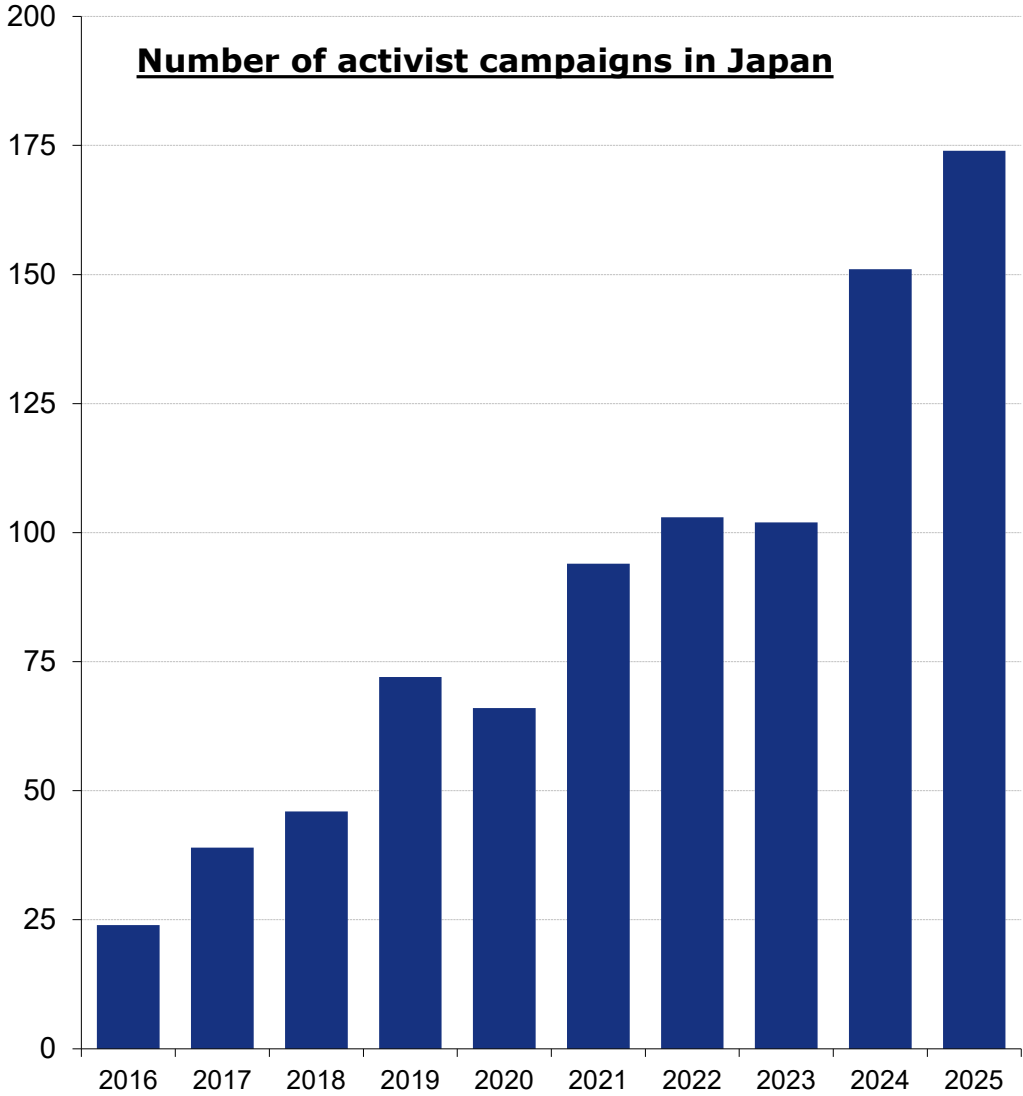
Increased M&A Activity

- ❑ In 2023, METI published new M&A guidelines setting out the appropriate way to conduct takeovers
- ❑ 2025 was a record high for the number and value of M&A transactions in a calendar year
- ❑ Foreign acquisitions of Japanese companies accounted for 17% of the total by value last year
- ❑ There were 30 MBOs in 2025, a new record

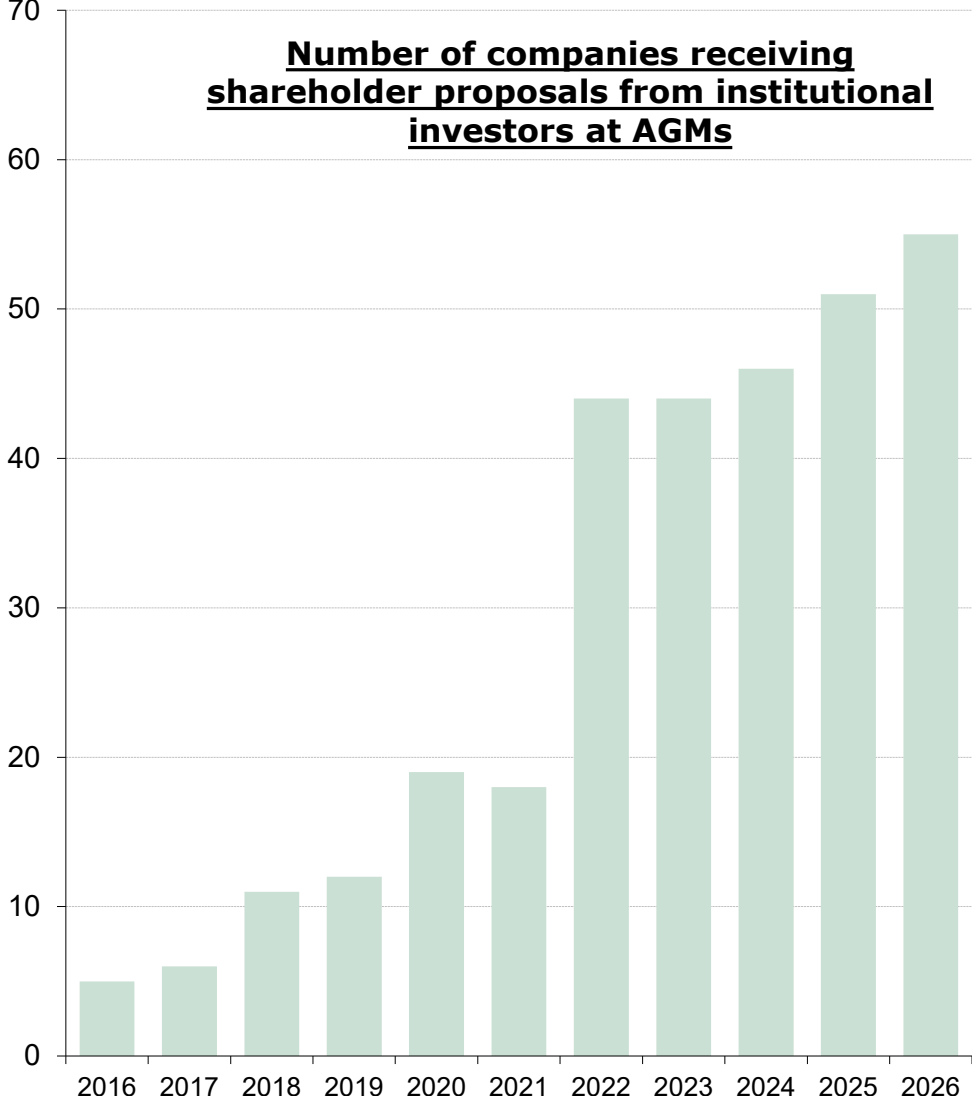


Source: Recof. Data for 2026 is based on Q1 annualised

Increasing Importance Of Activism



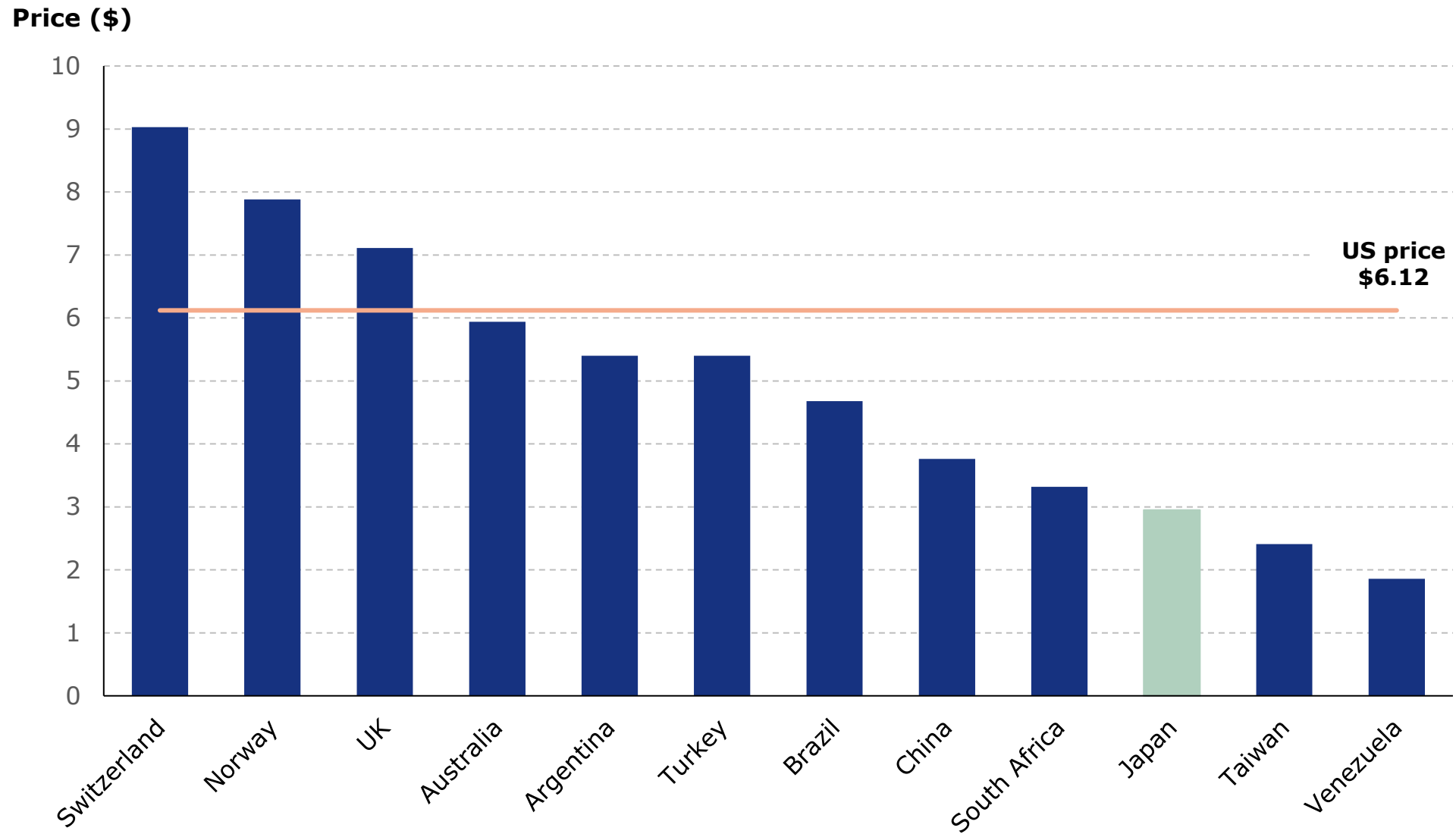
Source: Nomura



Source: SMTB

Appendix

Big Mac Index



Source: BigMacIndex.App, based on the The Economist. As at 20 July 2026

Performance Since Inception: Morant Wright Fuji Yield Fund



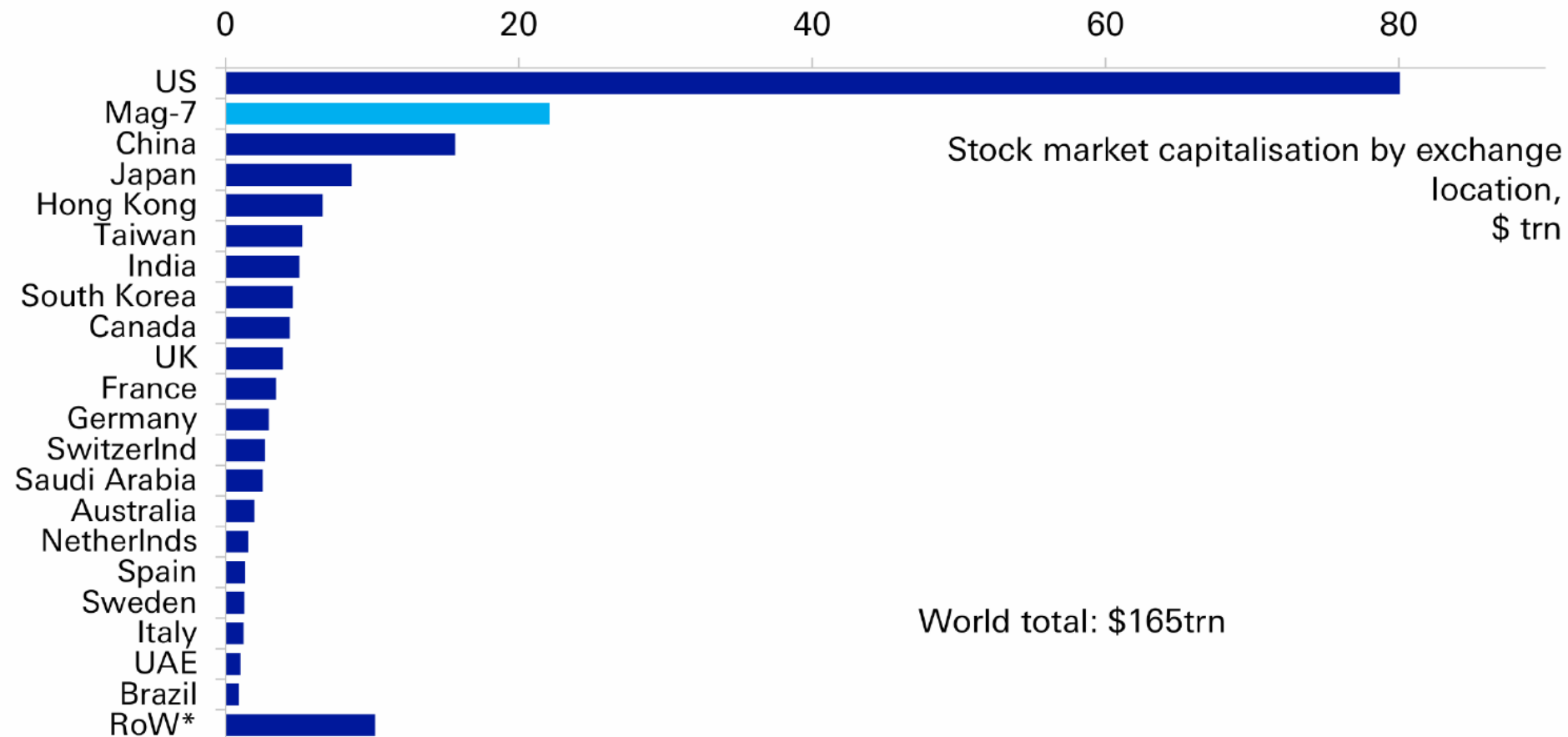
% returns	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026 YTD	Since Inception
Japanese Yen shares (Unhedged)	4.5	11.3	2.2	29.5	-18.4	16.9	-8.2	21.9	11.5	35.3	29.5	40.6	28.2	478.2
TOPIX Net TR	3.0	11.7	0.0	21.8	-16.3	17.7	7.0	12.4	-2.9	27.8	20.0	25.0	22.9	279.8

Source: Bloomberg, Morant Wright Management (28 August 2026). Performance figures are net of fees and expenses, include reinvestment of income and are unaudited. Fund launch date was 4 November 2014

Why is Diversification Useful?

US Equity Market Concentration

- The US accounts for nearly half the world's public stock market capitalisation



Source: Bloomberg Finance LP, Deutsche Bank Research; Data as of 1st July 2026* Rest of World comprises of a further 62 country exchanges

Morant Wright Management Limited

- ❑ Specialist manager of Japanese equities
- ❑ Established in 1999
- ❑ 100% owned by employees
- ❑ Long only
- ❑ FCA and SEC registered
- ❑ \$10.9bn Assets Under Management (As at 31 August 2026)

Morant Wright Investment Process

